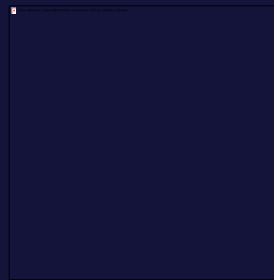


ProEstate 2019



Unrivalled residential expertise

EXTENDED STAY

ACCOR IS THE LARGEST OPERATOR OF
EXTENDED STAY OUTSIDE USA

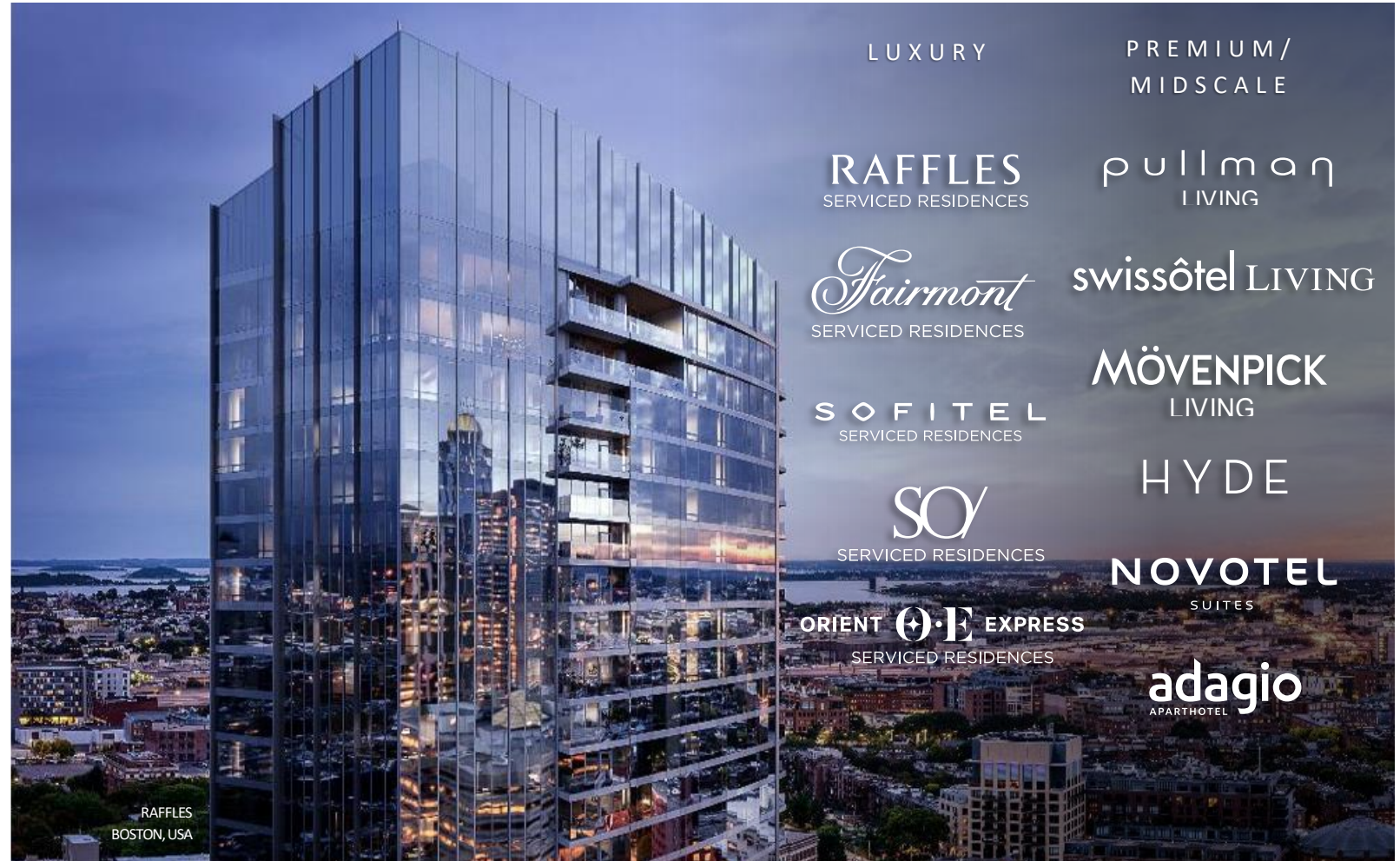
~ 300 Properties in

Network

+ 40,000 Apartments

> 60 Properties in

Pipeline



Adagio Le Rond Sochi

EXTENDED STAY



Unrivalled residential expertise

BRANDED RESIDENCES

~ 40

Properties in Network

> 80

Properties in Pipeline



